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(Stock code: 6246) June 7, 2024

To our shareholders

Haruhiro Iida President Techno Smart Corp. 2-5-28 Kyutaromachi, Chuo-ku, Osaka

## Notice of Convocation of the 90th Ordinary General Meeting of Shareholders

We are pleased to inform you that the 90th Ordinary General Meeting of Shareholders (the "Meeting") will be held as detailed below.

In convening the Meeting, we have taken electronic provision measures for information contained in the Reference Documents for the General Meeting of Shareholders and other documents (the "Matters Subject to Electronic Provision Measures"). They are posted on our website, etc. as the "Notice of Convocation of the 90th Ordinary General Meeting of Shareholders." Please access the following website to review the information.

The Company's Website https://www.technosmart.co.jp/en/cat\_ir/notification/ (Access the Company's website above to review the information by clicking on "PDF" to the right of "Notice of Convocation of the 90th Ordinary General Meeting of Shareholders.")

If you will not attend the Meeting in person, you have the option of exercising your voting right via the Internet or in writing. We cordially request that you review the Reference Documents for the General Meeting of Shareholders and exercise your rights by 5:35 p.m. on Monday, June 24, 2024 (JST).



- 1. Date and Time Tuesday, June 25, 2024 at 10:00 a.m.
- 2. Place Meeting Room Nos. 5 and 6, Tekko Hall, Midosuji Honmachi Urban Building 11F, 3-5-12 Kitakyuhojimachi, Chuo-ku, Osaka

### 3. Purpose

Matters to be reported: Business Report and Non-consolidated Financial Statements for the 90th Fiscal Year (from April 1, 2023 to March 31, 2024)

Matters to be resolved:	
Proposal No. 1	Appropriation of Surplus
Proposal No. 2	Election of Six (6) Directors (Excluding Directors Who Are Audit &
	Supervisory Committee Members)
Proposal No. 3	Election of One (1) Substitute Director Who Is an Audit & Supervisory
	Committee Member

#### 4. Matters Decided upon Convocation

- (1) If you exercise your voting right both via the Internet and in writing (by mail), the vote exercised via the Internet will be counted as valid. If you exercise your voting right multiple times via the Internet, the last vote you enter will be counted as valid.
- (2) If there is no indication of either approval or disapproval of the respective proposals on the voting form, you will be deemed to have cast a vote of approval.
- When attending the Meeting in person, please submit the voting form that has been sent to you together with this Notice of Convocation to the reception desk at the venue.
- ⊙ If any amendments are made to the Matters Subject to Electronic Provision Measures, a notice of the amendments, as well as the matters before and after the amendments, will be posted on the Company's website on the previous page, and on the TSE website.

### Reference Documents for the General Meeting of Shareholders

#### Proposals and Matters for Reference

#### Proposal No. 1 Appropriation of Surplus

Based on a basic principle of continuous dividend payments to shareholders, the Company proposes a year-end dividend of ¥41 per share, consisting of an ordinary dividend of ¥38 per share and a special dividend of ¥3 per share, in consideration of the Company's business results for the fiscal year under review, the future management environment, and internal reserves for business development.

Year-End Dividends	
1 Type of dividend property	Cash
Allotment of dividend assets for shareholders and total amount	¥41 per common share of the Company (¥38 ordinary dividend, ¥3 special dividend) Total amount: ¥505,015,655 This results in an annual dividend, including interim dividends, of ¥79 per share for the fiscal year under review.
3 Effective date of payment of surplus available for dividends	June 26, 2024

# Proposal No. 2 Election of Six (6) Directors (Excluding Directors Who Are Audit & Supervisory Committee Members)

The term of office of all five (5) directors (excluding directors who are Audit & Supervisory Committee members) will expire at the closing of the Meeting. Therefore, the Company proposes the election of six (6) directors (excluding directors who are Audit & Supervisory Committee members), increasing the number of directors by one (1) to strengthen the management system.

For reference, this proposal has been reviewed by the voluntary Nomination and Compensation Committee, whose main members are external directors, and the Audit and Supervisory Committee, and they have expressed their opinion that the candidates are suitable as directors (excluding directors who are Audit & Supervisory Committee members) of the Company in light of their execution of duties, performance, experience, etc. during the fiscal year under review.

The candidates for election as directors (excluding directors who are Audit & Supervisory Committee members) are as follows:

Candidate No.	Name (Date of Birth)	Career Summar	Number of Company Shares Owned	
1	Masami Yanai (December 26, 1953)	April 1972 April 2004 April 2007 April 2008 April 2010 October 2013 June 2014 June 2015 June 2016 June 2017 April 2019 April 2024	Joined the Company Senior Manager of the Mechanical Engineering Department, Engineering Division Senior Manager of the Outsourcing Management Department, Procurement Division Acting Division Manager of the Procurement Division Division Manager of the Procurement Division Senior General Manager and Division Manager of the Procurement Division Director and General Manager of the Administration Division, and General Manager of the Mechanical Engineering Division Director and General Manager of the Engineering Department, and General Manager of the Engineering Department Managing Director and Overall Manager of the Engineering Department, the Procurement Department, and the Information Systems Department Managing Director and Overall Manager of the Engineering Department, the Procurement Department, and the Information Systems Department Managing Director and Overall Manager of the Engineering Department, the Procurement Department, and the Information Department Managing Director and Overall Manager of the Engineering Department, the Procurement Department, and the Manufacturing Department President Chairman (to present)	13,400
			ector due to his long-term management of the Company, his proven ad deep insight into management in general.	rack record in improving

Candidate No.	Name (Date of Birth)	Career Summary,	Positions, Responsibilities, and Significant Concurrent Positions	Number of Company Shares Owned		
		April 1988 April 2010	Joined the Company Senior Manager of the Planning & Design Department, Engineering Division			
		April 2012	Acting Department Manager of the Planning & Design Department, Engineering Division			
		April 2013	Department Manager of the Planning & Design Group, Engineering Department			
		April 2015	Senior General Manager and Group Manager of the Planning & Design Group and the R&D Group, Engineering Department			
		June 2015	Director and Deputy General Manager of the Engineering Department, and Department Manager of the Information Systems Department	8,000		
	Haruhiro lida (October 28, 1964)	June 2016	Director and General Manager of the Sales Department, Manager of the Tokyo Branch, and Head of the Planning & Design Group, Engineering Department			
2	(October 28, 1904)	April 2019	Managing Director and Overall Manager of the Engineering Department, the Manufacturing Department, and the Procurement Department			
		April 2021	Managing Director and Overall Manager of the Engineering, Manufacturing, and Procurement Division, and Manager of the Shiga Plant			
		June 2021	Managing Director and Overall Manager of the Engineering, Manufacturing, Procurement, and Administration Division			
	June 2022		Managing Director and Manager of the Shiga Plant, and Overall Manager of the Procurement and Administration			
		April 2024	Division President (to present)			
	Reasons for Nomination		(to present)			
	Mr. Haruhiro lida has been re-nom leadership due to his wealth of expo	erience and proven t	since he has been deemed capable of playing a central role in r rack record in the mechanical design division of the Company, his ht into the entire Company, including the manufacturing and adm	contributions to winning		
		April 1988	Joined Hitachi Maxell, Ltd.			
			(now Maxell, Ltd.)			
		May 2006	Chief Engineer of the Manufacturing Department, Kyoto			
		November 2017	Plant of Hitachi Maxell, Ltd. (now Maxell, Ltd.) Joined the Company			
		April 2018	Group General Manager of the Manufacturing Group,			
	Yoshiki Nishimiya	7.pril 2010	Manufacturing Department	1 000		
	(December 28, 1964)	April 2021	Senior General Manager and Deputy General Manager of the Manufacturing Division	1,900		
3		June 2022	Director and General Manager of the Manufacturing Division			
5		April 2024	Managing Director and Manager of the Shiga Plant, and Overall Manager of the Manufacturing and Procurement			
			Division (to present)			
			tor since he has been deemed capable of making appropriate dec			
	for rechargeable batteries and the	launch of plants at	y years of experience in the launch and quality improvement of n proad, his contribution to business streamlining in the manufactu g the Company, leveraging the above knowledge and experi-	iring division, as well as		
	management skills.					

Candidate No.	Name (Date of Birth)	Career Summary,	Positions, Responsibilities, and Significant Concurrent Positions	Number of Company Shares Owned
		April 1994	Joined the Company	
		April 2011	Senior Section Manager of the Section I, Mechanical	
		7.011 2011	Engineering Department	
		April 2013	Acting Department Manager of the Mechanical Engineering	
		April 2013	Group I, Engineering Department	
		April 2015	Department Manager of the Mechanical Engineering Group	
		April 2015	I, Engineering Department	
		October 2015	Group General Manager of the Mechanical Engineering	
	Toshikazu Shimomura	October 2015	Group General Manager of the Mechanical Engineering Group I, Engineering Department	2 600
	(August 13, 1971)	May 2017		3,600
	() (agust 10, 1011)	May 2017	Senior General Manager and Group General Manager of	
4			the Mechanical Engineering Group I, Engineering	
			Department	
		June 2017	Director and General Manager of the Engineering	
			Department, and Department Manager of the Information	
			Systems Department	
		April 2021	Director and General Manager of the Engineering Division	
			(to present)	
			e to his wealth of experience and proven track record in the mech mechanical engineering, and his managerial insight. Joined Management Service Center Co., Ltd.	
		May 1992	Joined Management Service Center Co., Ltd.	
		May 1992 May 1997	Joined Regard Accounting Office	
		May 2001	Joined Naturum Co., Ltd.	
		April 2007	Director, General Manager of the Management Department	
		April 2007	and General Manager of the Accounting and Finance	
			Department of Naturum Co., Ltd.	
	*	April 2013	Resigned as Director of Naturum Co., Ltd.	
		February 2014	Joined the Company	
		October 2014		1,100
	Kaname Takahashi	October 2014	Senior Manager of the Accounting Group, Administration Department	
5		Amril 0040	Chief of the Audit Office	
э	(May 18, 1962)	April 2018 April 2021	Deputy General Manager of the Administration Division	
		April 2021 April 2022	Senior General Manager and Deputy General Manager of	
		April 2022	the Administration Division	
		A		
		April 2024	Operating Officer and General Manager of the Administration Division	
	Dessens for Nomination	I	(to present)	
	Reasons for Nomination	anulu naminat	a a director since he has been deemed example of molifer or any	anriata daglalana an lisu
			s a director since he has been deemed capable of making appro	
			to his solid business execution in the accounting department by u	
			us job, maintaining corporate governance in the audit office, his cu	
	development of the Company's bus	siness by coordinat	ing the administrative department, and his experience as a directo	or in a previous position.

Candidate No.	Name (Date of Birth)	Career Summa	Number of Company Shares Owned	
6	★ Koji Misawa (October 23, 1972)	April 1996 April 2015 April 2017 April 2020 April 2023 April 2024	Joined the Company Senior Manager of the Osaka Sales Group, Sales Department Chief Group Manager of the Osaka Sales Group, Sales Department Group General Manager of the Osaka Sales Group, Sales Department Senior General Manager and Department Manager of the Osaka Sales Department, Sales Division Operating Officer and Deputy General Manager of the Sales Division (to present)	2,600
	matters as a director of the Co	mpany due to his rge of major custo	irector since he has been deemed capable of making appropriate dec remarkable contribution to the improvement of the Company's perfo mers in the sales division, and his ability to lead the division with exc	rmance by accumulating

Notes: 1. \* indicates new candidates for director.

2. There are no special interests existing between each of the candidates and the Company.

3. The Company has entered into a directors' and officers' (D&O) liability insurance policy with an insurance company as prescribed in Article 430-3, Paragraph (1) of the Companies Act. This policy is designed to indemnify the directors, who are the insureds, for any damages that may arise while they are in pursuit of their official responsibilities or that result from personal lawsuits brought against them seeking compensation on the grounds of such responsibilities. However, there are certain exclusions, such as cases where an act is carried out with knowledge that such act is in violation of the law. 90% of the insurance premium is borne by the Company and 10% by the insured. Each candidate will be included as an insured under the insurance policy. The Company plans to renew the insurance policy with the same terms and conditions at the next renewal.

(Reference) Skill Matrix of Directors after the Closing of the Meeting The skill matrix of directors if Proposal No. 2 of the Meeting is approved as proposed will be as follows:

#### Skill Matrix of Directors

Name	Attribute	Corporate management	Finance & accounting	Legal affairs	Risk management	Personnel & labor affairs	Manufacturing, technology, R&D	Sales	Global experience
Masami Yanai <sub>Chairman</sub>		$\bigcirc$	0		0	$\bigcirc$	0		
Haruhiro lida President		0	0			0	0	0	
Yoshiki Nishimiya <sub>Managing Director</sub>		0					0		0
Toshikazu Shimomura <sub>Director</sub>		0					0		
Kaname Takahashi <sub>Director</sub>		0	$\bigcirc$	$\bigcirc$	$\bigcirc$	$\bigcirc$			
Koji Misawa <sub>Director</sub>							0	0	0
Toru Aoki Director (Audit & Supervisory Committee Member)	Outside Independent	0				0			
Kenji Oka Director (Audit & Supervisory Committee Member)	Outside Independent	0	0						
Ayako Hiramatsu Director (Audit & Supervisory Committee Member)	Outside Independent		0	0	0				

Proposal No. 3 Election of One (1) Substitute Director Who Is an Audit & Supervisory Committee Member To prepare for a shortage in the statutory number of directors who are Audit & Supervisory Committee members, the Company proposes the election of one (1) substitute director who is an Audit & Supervisory Committee member.

The consent of the Audit & Supervisory Committee has been obtained for this proposal.

Furthermore, each director who is an Audit & Supervisory Committee member reviewed this proposal but expressed no opinion.

The candidate for election as a substitute director who is an Audit & Supervisory Committee member is as follows:

Name (Date of Birth)	Career Summar	Number of Company Shares Owned	
Shoichi Nakashita (May 9, 1968)	September 2005 Resigned fr October 2005 Joined AIG Gibrattar Li June 2007 Founder an Co., Ltd. June 2009 Director of April 2015 Representa April 2020 Joined Fuji August 2020 Representa FEW Co., L October 2023 Representa ttd. (to present) (Significant Concurrent Positi Representative Director of Su Representative Director of Su	tive Director of Sun Business Support Co., Ltd. Electric Works Co., Ltd. (now FEW Co., Ltd.) tive Director of Fujii Electric Works Co., Ltd. (now td.) tive Director of Koike Engineering and Service Co., ons) ne To One Synergy Co., Ltd. n Business Support Co., Ltd.	0

able to appropriately reflect his knowledge and experience in corporate management gained from his management consulting operations and his direct involvement in management as a representative director of business enterprises to the Company's audit system if he is appointed as a director who is an Audit & Supervisory Committee member. The main role expected of Mr. Nakashita is to offer advice on increasing corporate value and reinforcing the audit system from a wide range of viewpoints.

Notes: 1. There is no special interest existing between the candidate and the Company.

- 2. Mr. Shoichi Nakashita is a candidate for election as a substitute outside director. If he is appointed as an outside director who is an Audit & Supervisory Committee member, the Company plans to register him as an independent officer with the Tokyo Stock Exchange.
- 3. If Mr. Shoichi Nakashita is appointed as an outside director who is an Audit & Supervisory Committee member, the Company plans to enter into an agreement with him that limits his liability to the minimum amount stipulated in Article 425, Paragraph (1) of the Companies Act in accordance with Article 427, Paragraph (1) of said Act.
- 4. The Company has entered into a directors' and officers' (D&O) liability insurance policy with an insurance company as prescribed in Article 430-3, Paragraph (1) of the Companies Act. This policy is designed to indemnify the directors, who are the insureds, from any damages that may arise while they are in pursuit of their official responsibilities, or that result from personal lawsuits brought against them seeking compensation on the grounds of such responsibilities. However, there are certain exclusions, such as cases where an act is carried out with knowledge that such act is in violation of the law. 90% of the insurance premium is borne by the Company and 10% by the insured. If Mr. Shoichi Nakashita is appointed as an outside director who is an Audit & Supervisory Committee member, he will be included as an insured under the insurance policy. The Company plans to renew the insurance policy with the same terms and conditions at the next renewal.